

## कार्यालय प्रमुख अभियन्ता एवं विभागाध्यक्ष, लोक निर्माण विभाग, उत्तराखण्ड



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पत्रांक / / प्र030—नवीन फारमेट(2019—20) / 2020 सेवा में.

देहरादून, दिनांक 03फरवरी, 2020

- समस्त मुख्य अभियन्ता, (सिविल/रा0मा0/ए०डी०बी०/यू०डी०आर०पी०/पी०एम०जी०एस०वाई०), लोक निर्माण विभाग, उत्तराखण्ड।
- समस्त अधीक्षण अभियन्ता, (सिविल/रा०मा०/ए०डी०बी०/यू०डी०आर०पी०/पी०एम०जी०एस०वाई०), लोक निर्माण विभाग, उत्तराखण्ड।
- समस्त अधिशासी अभियन्ता, (सिविल / रा0मा० / ए०डी०बी० / यू०डी०आर०पी० / पी०एम०जी०एस०वाई०), लोक निर्माण विभाग, उत्तराखण्ड।
- विषय:— लोक निर्माण विभाग के अन्तर्गत विभागाध्यक्ष कार्यालय में तैनात अधिशासी अभियन्ता(सिविल), सहायक अभियन्ता(सिविल) एवं खण्डीय कार्यालय में तैनात अधिशासी अभियन्ता(सिविली) एवं सहायक अभियन्ता (सिविल) तथा वि०/यां० खण्ड में तैनात अधिशासी अभियन्ता(वि०/यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेतु निर्गत प्रपत्र को संशोधित किये जाने के सम्बन्ध में।
- संदर्भ :- शासन का पत्र संख्या 258 / | | | (1) / 20-09 (106) / सा0 / 2013 दिनांव 31.01.2020 |

उपर्युक्त विषयक में शासन के उक्त संदर्भित पत्र द्वारा लोक निर्माण विभाग के अन्तर्गत विभागाध्यक्ष कार्यालय में तैनात अधिशासी अभियन्ता(सिविल), सहायक अभियन्ता(सिविल) एवं खण्डीय कार्यालय में तैनात अधिशासी अभियन्ता(सिविल) एवं सहायक अभियन्ता (सिविल) तथा वि०/यां० खण्ड में तैनात अधिशासी अभियन्ता(वि०/यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेतु संशोधित नवीन फारमेट जारी किये गये है। शासन द्वारा निर्देशित किया गया है कि आलोच्य वर्ष 2019—20 से शासन द्वारा जारी नवीन संशोधित फारमेट पर ही उल्लिखित अधिकारी अपनी गोपनीय आख्या भरकर प्रस्तुत करेगें।

नवीन संशोधित प्रपत्र एवं शासन का उक्त संदर्भित पत्र लोक निर्माण विभाग की बेवसाइट—pwd.uk.gov.in पर उपलब्ध है। कृपया बेवसाइट पर उपलब्ध प्रपत्र सम्बन्धित अधिकारियों को अपने स्तर से भी उपलब्ध कराया जाना सुनिश्चित करें। संलग्न—यथोपरि।

प्रतिलिपि निम्नलिखित को उपरोक्तानुसार सूचनार्थ एवं अग्रिम आवश्यक कार्यवाही हेतु प्रेषित :-

1. मुख्य अभियन्ता स्तर-। (मुख्यालय / नियोजन), विभागाध्यक्ष कार्यालय।

2. मुख्य अभियन्ता (क्वालिटी कन्ट्रोल), विभागाध्यक्ष कार्यालय।

- 3. वरिष्ठ स्टाफ आफिसर-।/।।/(अधिष्टान)/(नियोजन), विभागाध्यक्ष कार्यालय।
- 4. समस्त् अधिशासी अभियन्ता, विभागाध्यक्ष कार्यालय।
- 5. आई०टी० हैड़, विभागाध्यक्ष कार्यालय को बेबसाइट पर अपलोड़ किये जाने हेतु। संलग्नः यथोपरि

प्रमुख अभियन्ता लोक निर्माण विभाग

ओम प्रकाश, अपर मुख्य सचिव, उत्तराखण्ड शासन।

सेवामें.

प्रमुख अभियन्ता, लोक निर्माण विभाग.

मुख्य अभियत्ता स्तर-1 (म०-२) उत्तराखण्ड, देहरादून। लोक निर्माण अनुभाग-1 देहरादून, दिनांकः 31 जनवरी, 2020 विषय:-लोक निर्माण विभाग के अन्तर्गत विभागाध्यक्ष कार्यालय में तैनात अधिशासी अभियन्ता (सिविल), सहायक अभियन्ता (सिविल) तथा खण्डीय कार्यालय में तैनात अधिशासी अभियन्ता (सिविल)

1022000915

एवं सहायक अभियन्ता (सिविल) तथा वि०/यां० खण्ड में तैनात अधिशासी अभियन्ता/ सहायक अभियन्ता (वि० / यां०) की वार्षिक गोपनीय आख्या लिखे जाने हेत् निर्गत प्रपत्र को

संख्याः २५८ / ।।।(1)/20-09(106)/सा0/2013

संशोधित किये जाने के सम्बन्ध में।

महोदय.

कृपया उपरोक्त विषयक शासन के पत्र संख्या 240/III(1)/20-09(106)सा0/13, दिनांक 24 जनवरी, 2020 का कृपया सन्दर्भ ग्रहण करने का कष्ट करें, जिसके द्वारा प्रमुख अभियन्ता, मुख्य अभियन्ता (मुख्यालय), मुख्य अभियन्ता (जोनल), विभागाध्यक्ष कार्यालय में तैनात अधीक्षण अभियन्ता (सिविल) एवं वृत्तीय कार्यालयों में तैनात अधीक्षण अभियन्ता (सिविल) के अधिकारियों की भविष्य में वार्षिक गोपनीय प्रविष्टि Performance based के आधार पर लिखे जाने हेतू संशोधित प्रपत्र तैयार कर निर्गत किया गया है।

उक्त शासन के पत्र दिनांक 24.01.2020 के संदर्भ में मुझे यह कहने का निदेश हुआ है कि विभागाध्यक्ष कार्यालाय में तैनात अधिशासी अभियन्ता (सिविल) एवं सहायक अभियन्ता (सिविल) तथा खण्डीय कार्यालयों में तैनात अधिशासी अभियन्ता (सिविल), सहायक अभियन्ता, (सिविल) तथा वि0 / यां0 खण्ड में तैनात अधिशासी अभियन्ता / सहायक अभियन्ता (वि0 / यां0) के Performance Based के आधार पर दिये गये फारमेट को नये प्रपत्र के आधार पर वार्षिक गोपनीय प्रविष्टि का आंकलन किये जाने का पूर्व में निर्गत प्रपत्र के स्थान पर शासन द्वारा अनुमोदित नया संशोधित प्रपत्र इस आशय से संलग्न कर प्रेषित किया जा रहा है कि आलोच्य वर्ष 2019-20 से उपर्युक्त संशोधित प्रपत्र के आधार पर उपरोक्त उल्लिखित अधिकारियों की वार्षिक गोपनीय आख्या समयान्तर्गत तैयार की जाय और तद्नुसार प्रपत्र को सभी कार्यालयों में परिचालित कर दिया जाय।

संलग्न यथोक्त।

(ओम प्रकाश) अपर मुख्य सचिव।

संख्याः — / । । ।(1) / 20–09(106) / सा0 / 2013, तद्दिनांक । प्रतिलिपि निम्नलिखित को सूचनार्थ एंव आवश्यक कार्यवाही हेतु प्रेषित :-

1. समस्त मुख्य अभियन्ता स्तर-1 एवं₁ मुख्य अभियन्ता स्तर-2, लो०नि०वि, उत्तराखण्ड।

2. समस्त अधीक्षण अभियन्ता (सिविल), लोक निर्माण विभाग, उत्तराखण्ड।

3. समस्त अधिशासी अभियन्ता।

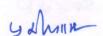
आज्ञा से,

(प्रदीप सिंह रावत) अपर सचिव।



# PUBLIC WORKS DEPARTMENT, UTTARAKHAND PERFORMANCE APPRAISAL REPORT FOR EXECUTIVE ENGINEER (CIVIL)

Name of the Officer Reported Upo	on			
Designation				
Period of Appraisal	Contract Contract	ci Apply 100 by	ario tame	
diameter Washing 1982	PART-1 (Basi	c Information)	vig*e	
1. During the Appraisal Period- 1.1 Place of Posting				
2. Date of Birth				
<ul><li>3. Educational Qualification:</li><li>3.1 At the time of joining in the</li><li>3.2 Qualification acquired duri</li></ul>	ng service in the De	partment		
. Membership of any professiona	al organization			
5. Reporting, Reviewing and Acce			• 4	D : 1
Officer Reporting	Name	D	esignation	Period
Authority				
Reviewing Authority				
Accepting				
Authority	F			
6. Leave (other than Casual Leave		ice		
On Leave	Period	Туре		
parties out meeting rest				
Period of Absence				
Appreciation/Honors during t	he period of apprais	sal from the dep	artment	
S.No. Type of Appreciation/H		Brief Details		
7.1	ong the assignment	MACHINE TE		
7.2				
7.3				
Details of Performance Appra	sicals of subordinate	os not written fo	r the provious year	
S. No. Name of Sub-Ordinate v		Period	Reason	
8.1				
8.2				
8.3				
•				



### Part-II (Self-Appraisal)

### **Assessment of Performance** 1. A

S.	Parameter	Target	Target Achieved
No.		2	3
1	New Construction (Hill Side Cutting/ Earth Work) complete and open to traffic	km	km
2	Bituminous Work over WBM/WMM surface (PC, P1&P2, BM& SDBC)	km	km
3	Reconstruction and Improvement of Existing Roads (geometric improvement, pavement strengthening)	km	km
4	Major Bridges/ Cross Drainage Structures (open to traffic)	No.	No
5	Villages Connected	No.	No
6	Contract Finalization	No.	No
7	Routine Road Maintenance and Renewal	km	kr
8	Annual Inspection of bridges more than 30 m and up to 60 m span	No.	No

(Max. 100 Words)	No. No. in Co.	
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arks will be such and road dirental paices. Tab	intelection will be deci	_ 4t Super attending Lagrang
Difficulties faced in performi	ng the assigned 'Tasks/Dutie	es' (Max. 100 Words)
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Difficulties faced in performi	ng the assigned 'Tasks/Dutie	es' (Max. 100 Words)
Difficulties faced in performi	ng the assigned 'Tasks/Dutie	es' (Max. 100 Words)



#### 4. Details of Submission of charge sheets to Superintending Engineer

S. No.	Name of work for which charge sheet was required	Target Date of submission of charge sheet	Actual Date of submission of charge sheet to Superintending Engineer Office	Cause of delay if any
1	2	3	4	5

Note:- If the officer does not submit the charge sheet to Superintending Engineer within prescribed time, upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

#### 5(a) Details of Technical sanction accorded on Detailed Project Report

S.No.	No of Technical sanction to be accorded on DPR	No. of Technical sanction accorded on DPR	Number of Technical sanction not accorded and the specific reasons if any
1	2	3	4

Note:- If the officer does not accord the Technical sanction time to time On DPR upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

## 5(b) <u>Submission of Detailed Project Report (DPR) to Superintending Engineer for according Technical sanction(T.S.)</u>

S.No. No of DPR to be submitted to SE for Technical sanction		No of DPR submitted to SE for Technical sanction	No of DPR not submitted to SE for Technical sanction and the specific reasons thereof	
1	2	3	4	
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Note: If the officer does not submit the DPR to Superintending Engineer within prescribed time, upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

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#### 5. Quality Assurance of different Works in progress during current financial year

S.No.	No of works in progress in current financial year	No. of Works inspected by the officer and issued inspection note and copy sent to higher authorities	Number of works not inspected out of mentioned in column (2) and reasons thereof
1	2	3	4
10-3-21			ST. STATE OF THE S
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Note:- If the officer does not submit the Inspection Report to Superintending Engineer in regular way every month, upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

#### 6. Reply of audit paras of AG

S.No.	No. of paras pending in the division	Number of paras replied to SE	Date of Submission of reply of AG paras to SE	No. of paras not replied to SE& the reasons
1	2	3	4	5
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Martin No. 10	ing given and them to cheer a in Supervision and the grant		remajorismi dermanisme	at Two and come with he

Note:- If the officer does not submit the reply of Audit paras of the Division under his Jurisdiction to Superintending Engineer within stipulated time, upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

#### 7. Action on Administrative Matters and Policy Implementation

Description	Action Taken
Computerization of the Division,.	
Implementation of Software based MIS Systems, electronic tendering and other systems.	The state of the s
Grievance Redressal Meetings with various Unions in the division	252 X

Note:- If the officer does not submit the Report to Superintending Engineer from time to time, or the report submitted is unsatisfactory, upto 05 marks will be deducted as given on part II (Self-Appraisal). except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.



#### 8. Training Program

S.No.	Name of Training Program	Nominated Man-Days	Attended Man-Days	Date of Submission of training reports & copy of Certificate given after Successful training
1	2	3	4	5
1				
2				
:				

Note- If the officer does not attend the training program as assigned to him /her, upto 05 marks will be deducted as given on Part II (Self-Appraisal) except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

#### 9. Preparing and Uploading of Forest land transfer cases

S.No.	No. of Forest land transfer proposal pending in the division	No. of Forest land transfer proposal prepared	No. of forest proposal uploaded	Reasons of not preparing/uploading forest land transfer proposal
1	2	3	4	5
1				
2	3			
:				

Note- If the officer does not prepare and upload the forest land transfer proposal in time, upto 05 marks will be deducted as given on Part II (Self-Appraisal) except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

10. <u>Please indicate specific areas in which you feel the need to upgrade your skills through</u> training programs (Enter training modules as per **Annexure A**. Maximum 4 modules.)

S.No.	Training Topic		
1	Not the first of the second		
2			
3			
4			

The aforementioned information is correct. I am completely responsible for the information furnished on part -1 (Basic information) and part-II (self appraisal)

Date:	Signature of officer reported
upon	

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## Part-III (Appraisal)

2. Please comment on the claim(if made) of exceptional contribution by the officer reported.  3. Has the officer reported upon met with any significant failures in respect of his workurnish factual details.	of the work plan and
Has the officer reported upon met with any significant failures in respect of his work armish factual details.	
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Carroll storage  France, Rejultations	
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## 4 (A). Assessment of work (Maximum Marks for this Section will be 80) <u>Civil Works</u>

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewi ng Authori
	1	2	3	4	5	6
1	New Construction (Hill Side Cutting/ Earth Work) complete and open to traffic	10				
2	Bituminous Work over WBM/WMM surface (PC, P1&P2, BM& SDBC)	10				
3	Reconstruction and Improvement of Existing Roads (geometric improvement, pavement strengthening)	10				
4	Major Bridges/ Cross Drainage Structures (open to traffic)	10	La punis	E Segritario		
5	Villages Connected	10				
6	Contract Finalization	10				
7	Routine Road Maintenance and Renewal	10	Matu.	Sale: pr	Market Section from	
8	Annual Inspection of Bridges more than 30 m and up to 60 m span	10	in .	120-12		
Total		80	qualitization		NO.	

If there is no target mentioned w.r.t. any of the above items then proportionate marks should be awarded against the total of  $80\,$ 

e.g; - if there is no target for "villages connected" and the marks obtained by the reported officer is 54/70 then it will be fixed as  $54/70 \times 80 = 61.7$ .

#### 4 (B). Assessment of Personal Attributes (Maximum Marks for this Section will be 20)

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewi ng Authori ty
133	1	2	3	4	5	6
1	Application of Technical Knowledge	2				
2	Knowledge of Rules/Codes/Manual/Procedures	2				
3	Proactiveness	2				
4	Public Relation	2				
5	Interpersonal Skills	2				
6	Cost Consciousness	2				
7	Decision making ability	2				
8	Sense of Responsibility	2				
9	Intelligence and Understanding	2	Electrics			
10	Management of Subordinate Staff	2				
	Total	20				



4 (C).

S. No.	Parameter .	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Review ing Authori
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2	3	4	5	6
1	Details of submission of charge sheets to SE office within prescribed time with appropriate quality.	05	SeS	will be in		

Note:- If the officer does not submit the Enquiry Report to Superintending Engineer within prescribed time, upto 05 marks will be deducted as given in Part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

4 (D).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewi ng Authorit y
	1	2	3	4	5	6
1	Quality Assurance of different Works in progress during current financial year.	05				

Note:- If the officer does not submit the Inspection Report to Superintending Engineer in regular way every month, upto 05 marks will be deducted as given in Part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

4 (E).

S. No.	Action on Administrative Matters and Policy Implementation	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
1	2	3	4	5	6	7
1	Computerization of the Division,	2		Applied at 1		Test
2	Implementation of Software based MIS Systems, electronic tendering and other systems.	2			-180=	2 manuary
3	Grievance Redressal Meetings with various Unions in division.	1				
	Total	5		* 13.1 34 apr	o the course	

Note:- If the officer does not submit the Report to Superintending Engineer from time to time, or the report submitted is unsatisfactory, upto 05 marks will be deducted as given on Part-II (Self-Appraisal). This deduction will be decided at Superintending Engineer level.

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S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
P. E.	1	2	3	4	5	6
1	Submission of audit para replies of division to Superintending Engineer office.	05	Section 19	Lipsens Judenty		terrane de l'acception

Note:- If the officer does not submit the replies of Audit para to Superintending Engineer in regular way or the replies submitted is unsatisfactory, upto 05 marks will be deducted as given on Part-II (Self-Appraisal). except under exceptional circumstances.. This deduction will be decided at Superintending Engineer level.

4 (G).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
	1	2	3	4	5	6
1	Submission of training report and certificate for successful completion of training	05				

Note:- If the officer does not submit the training report and certificate to Superintending Engineer, upto 05 marks will be deducted as given on Part-II (Self-Appraisal). except under exceptional circumstances.. This deduction will be decided at Superintending Engineer level. 4 (H).

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
	1	2	3	4	5	6
1	Preparation and uploading of forest land transfer proposal	05				

Note:- If the officer does not prepare and upload the forest land transfer proposal in time, upto 05 marks will be deducted as given on Part II (Self-Appraisal) except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

4 (I)

S. No.	Parameter	Max. Deduction	Marks deduction by Reporting Authority	Initial of Reporting Authority	Marks deduction by Reviewing Authority	Initial of Reviewing Authority
	1	2	3	4	5	6
1	No. of technical sanctioned accorded on DPR and no. of DPR submitted to SE.	10	0			

Note-1:- If the officer does not accord the technical sanction On DPR upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

2- If the officer does not submit the DPR to Superintending Engineer within prescribed time, upto 05 marks will be deducted as given on part II (Self-Appraisal), except under exceptional circumstances. This deduction will be decided at Superintending Engineer level.

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### 5. Summary of Marks awarded

Reference Table for Grading

Grading	Outstanding	Very Good	Good	Satisfactory	Unsatisfactory
Marks	>80.0	>60.0 upto 80.0	>40.0 upto 60.0	>20.0 upto 40.0	< 20.0

S. No.	Parameter	Max. Marks	Marks awarded by Reporting Authority	Initial of Reporting Authority	Marks awarded by Reviewing Authority	Initial of Reviewing Authority
	1	2	3	3		
1	Assessment of work	80	8			
2	Assessment of personal attributes	20				
	Deduction :-			× ×		
3	Submission of charge sheets to SE Office.	upto (-) 05				
4	Quality Assurance of works in progress	upto (-) 05				
5	Action on Administrative matters & Policy implementation	upto (-) 05				
6	Reply of Audit paras to SE Office.	upto (-)05				
7	Submission of Training report & certificate for successful completion of training	upto (-)05				H.
8	Preparation and uploading of forest land transfer proposal	upto (-) 05				
9	Technical sanction accorded on DPR and submission of DPR to SE	upto (-) 10				
	Total			7		

a.	The general reputation of Sri/Ms
b.	The general reputation of Sri/Ms
	Grade large

Date:

Signature of the Reporting Authority\_\_\_\_

Designation\_\_\_\_

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## Part-IV (Assessment by the Accepting Authority)

		Yes	No			
	In case of diff	ference of opinion	details and reason	as for the same m	ay be given.	
	Erroman M					
	-Landar March					
	Design Co.					
	The less sent of					
	Reference Table 1	for Grading				
ı	Reference Table for Grading Marks	for Grading Outstanding >80.0	Very Good >60.0 upto 80.0	Good >40.0 upto 60.0	Satisfactory >20.0 upto 40.0	Unsatisfactor

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## **Annexure A: Training Topics**

S. No.					
1	Geometric Design of Roads				
2	Road Safety				
3	Survey, Investigation and material testing				
4	Pavement Design				
5	Concrete Technology				
6	Highway Maintenance				
7	Bridge Maintenance				
8	Bridge Construction				
9	Project Management Techniques				
10	Contract Administration				
11	Construction of Flexible and Rigid Pavement				
12	Design and Construction of Hill Roads				
13	Quality Assurance and Quality Control				
14	Environment Management Plan				
15	Construction Management and Supervision				
16	Disaster Management  Disaster Management				
17	Design and Construction of Earthquake Resistant Structures				
18	Use of Latest Surveying Instruments and Techniques				
19	Traffic Studies and Interpretation of Traffic Data				
20	Basic Structural Design and Coral Provisions				
21	DPR Preparation				
22	Public Private Partnership				
23	Construction Equipment's and Latest Construction Technologies				
24	Any Other				
24	Any Other				
25	Leadership Topics  Leadership and Mentoring Skills for Nurturing Talent				
26	Team Building				
20	Managerial Topics				
27	Public Relations Management				
28	Change Management				
29	Planning and Budgeting				
30	Financial Management/ Taxation and Accounting Principles				
31	Departmental Procedures and Manuals				
	Behavioral Topics				
32	Building Positive Attitude				
33	Organizational Behavior				
34	Employee Motivation and Morale Development				
35	Inter-personal Relationship Skills				
36	Inter-personal Communication Skills				
	Legal Topics				
37	Road Side Land Control Act				
38	Forest Act				
39	Labor Laws				
40	Arbitration and Conciliation				
41	Judicial Procedures				
	Information Technology Topics				
42	MS Office (Excel, Word, PowerPoint, email communication)				
43	MS Project				
44	e-procurement and e-payment				
45	Utility Software PWIMS, FMIS, RAMMS, MIS				

